

Economic evaluation of alternative urban park designs that conserve irrigation water

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Benefit-Cost Analysis (BCA)

What is Benefit-Cost Analysis?

- One of the most important tools of economics
- Used to assess initiatives (“projects”)
 - Future potential projects
 - Past completed projects
- Extremely flexible
- Extremely widely used

The essential question

- **Do overall benefits exceed overall costs?**
- Sounds simple
- Challenging to answer

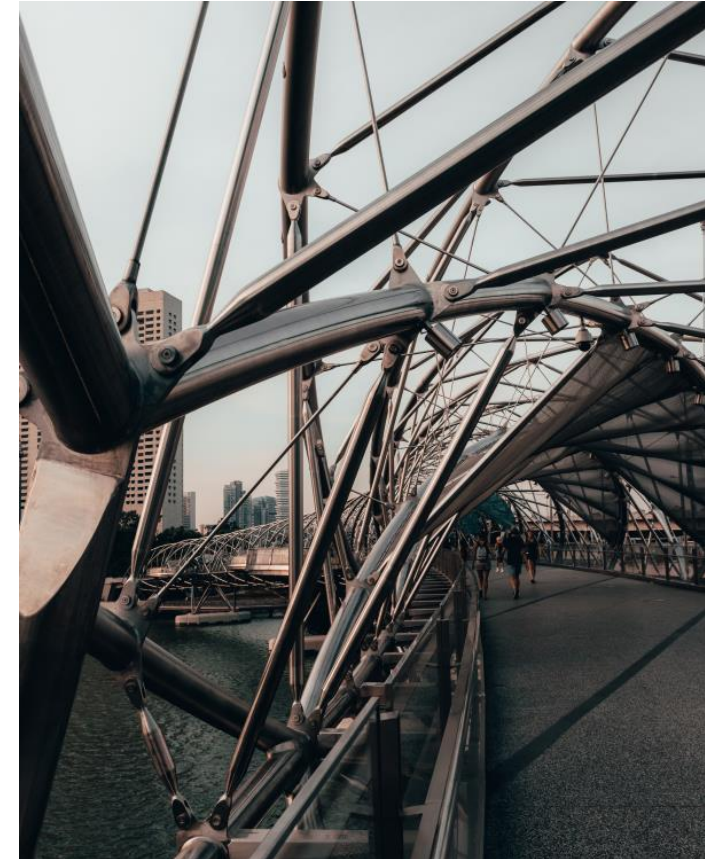


Photo: Zhu Hongzhi on Unsplash.com (open access)

Conducting a BCA

- Requires a lot of information
- Needs to be collected and consolidated systematically and logically
- Work with the relevant body

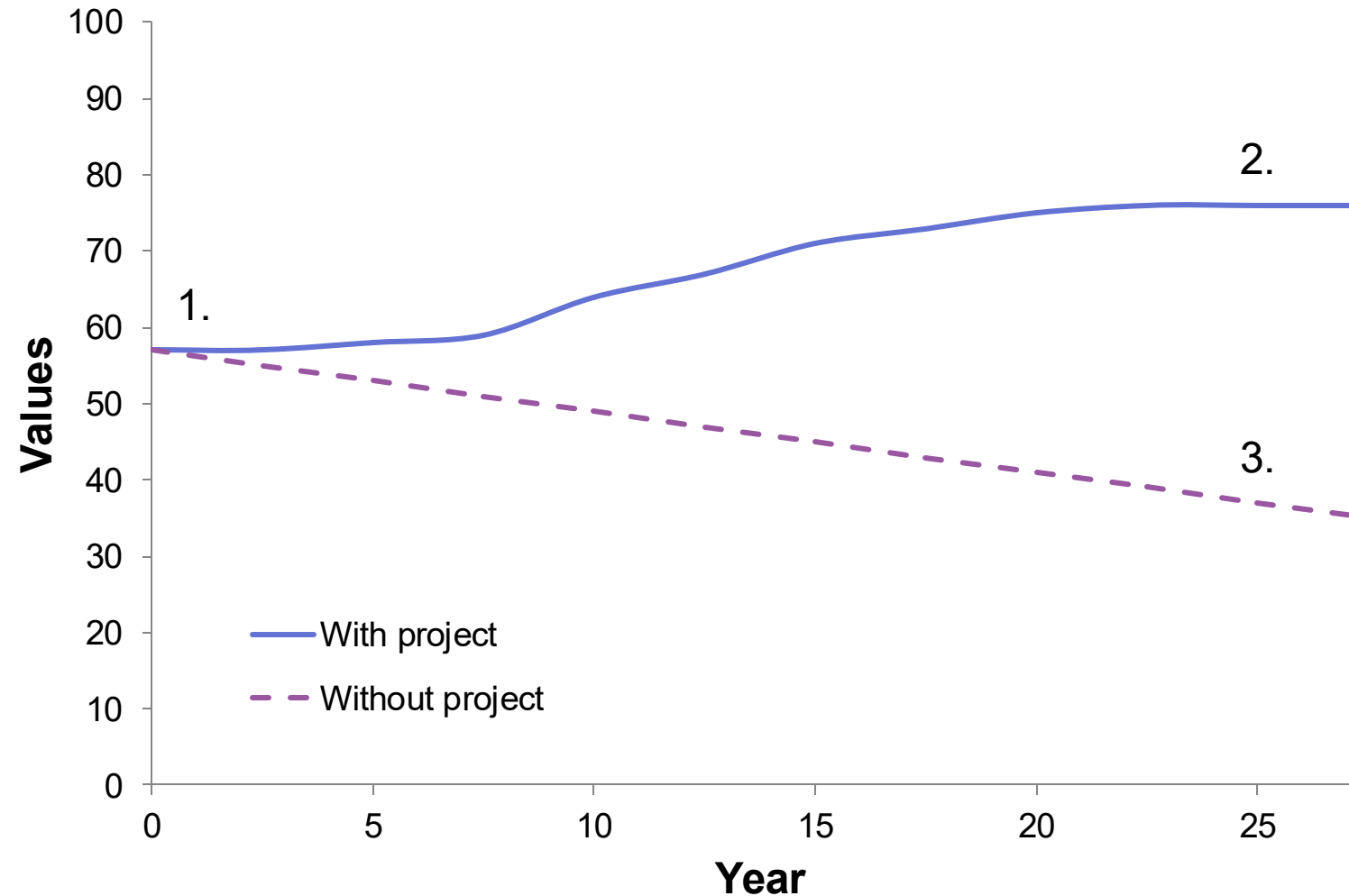


Photo: David Pannell

Supporting decisions

- Is helpful for supporting decisions
 - Systematic
 - Transparent
 - Evidence-based
- Not a simple prescription for a decision
 - Other considerations
 - Who will pay

With versus without principle



How are benefits measured?

- BCA needs benefits to be measured in monetary or monetary-equivalent terms
- Allows benefits from different projects to be compared
- Allows benefits to be compared with costs for the same project
- Standard method is “willingness to pay”
 - If people had to pay for the benefit, what is the most they would be prepared to pay?

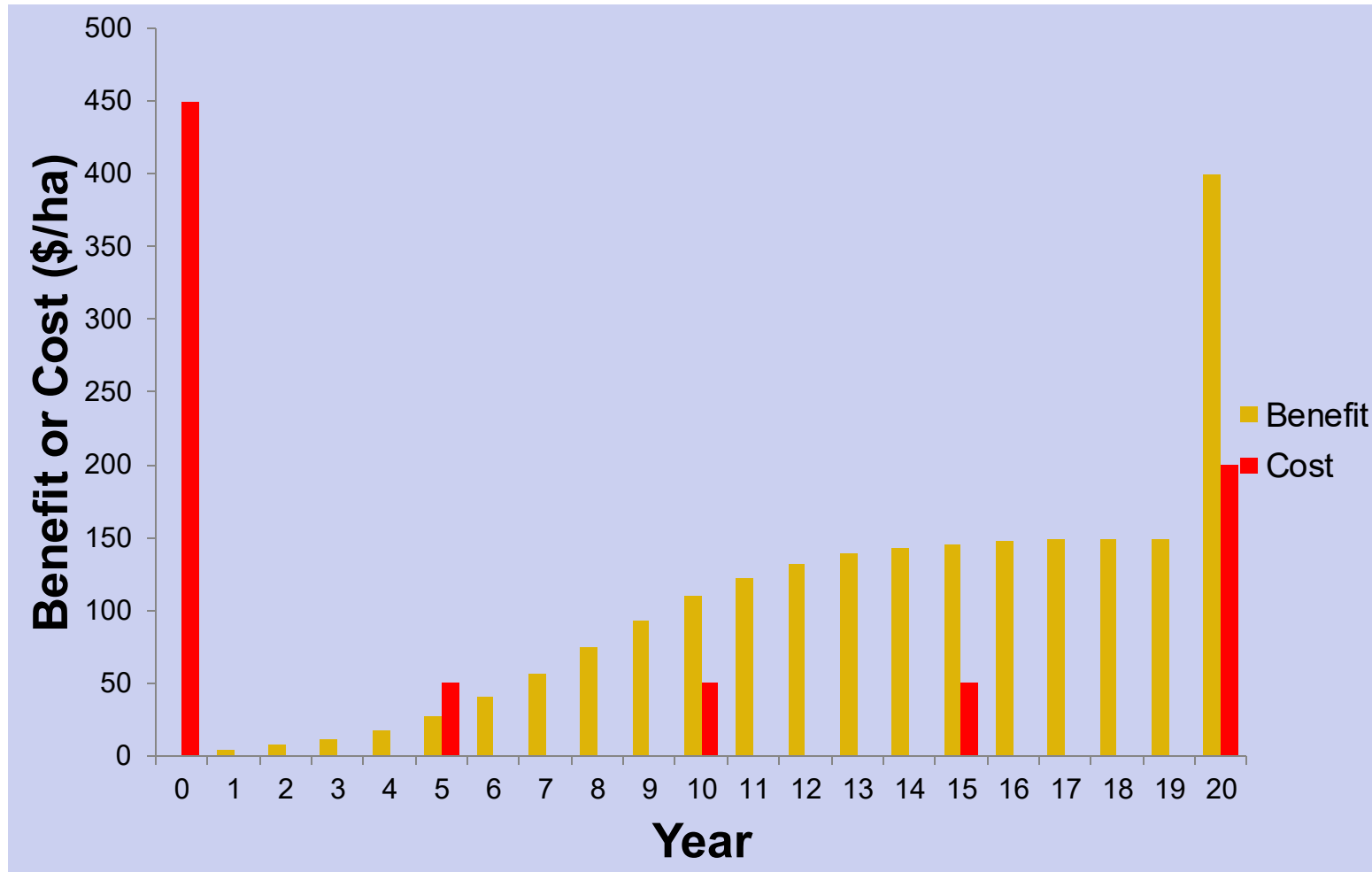
Willingness to pay

- Overall WTP for a project includes all of the different benefit types
- And potentially dis-benefits
- No need to break it down into its component elements
- E.g. Reduced water pollution
 - Aesthetically pleasing environment
 - Benign physical environment
 - Recreational satisfaction
 - Spiritual-philosophical contentment

Four key benefit categories

- Market benefits
- Non-market benefits
- Reduced or delayed costs
- Reduced risk

Accounting for time



- Convert future benefits and costs to present values to make them comparable
- Adjust for inflation and “opportunity cost of capital”
- Discounting

Other complexities that can be captured

- Risks of project failure
- Distribution of benefits and costs amongst stakeholders
- Behaviour change
- Recognised errors and pitfalls
 - Double counting benefits
 - Including multiplier effects
 - Poor definition of the without-project scenario
 - Logically inconsistent project definitions
 - Including depreciation costs

Case Study

Project background

- How can local governments continue to provide welfare-enhancing parks under rising water scarcity?
 - What is the optimal mix of groundcovers in urban parks?



Benefits: choice experiment study

- Survey development with park managers
- 1532 responses collected
- WTP (\$/HH/year) for a change from a baseline to alternative park designs
 - 80% watered grass, 20% mulch





Example choice set (tax increase)

CURRENT DESIGN	PROPOSED DESIGN
80% Watered Grass Ground cover	100% Watered Grass Ground cover
20% Mulch Ground cover	-
Moderate Tree Canopy cover	High Tree Canopy cover
\$200 INCREASE in annual council rate or rent	\$300 INCREASE in annual council rate or rent
	

Preferences
for alternative
park designs
that differ in
their watering
requirements

Example choice set (tax decrease)

CURRENT DESIGN	PROPOSED DESIGN
80% Watered Grass Ground cover	-
-	100% Native Vegetation Ground cover
20% Mulch Ground cover	-
Moderate Tree Canopy cover	Low Tree Canopy cover
\$200 INCREASE in annual council rate or rent	\$50 INCREASE in annual council rate or rent
	

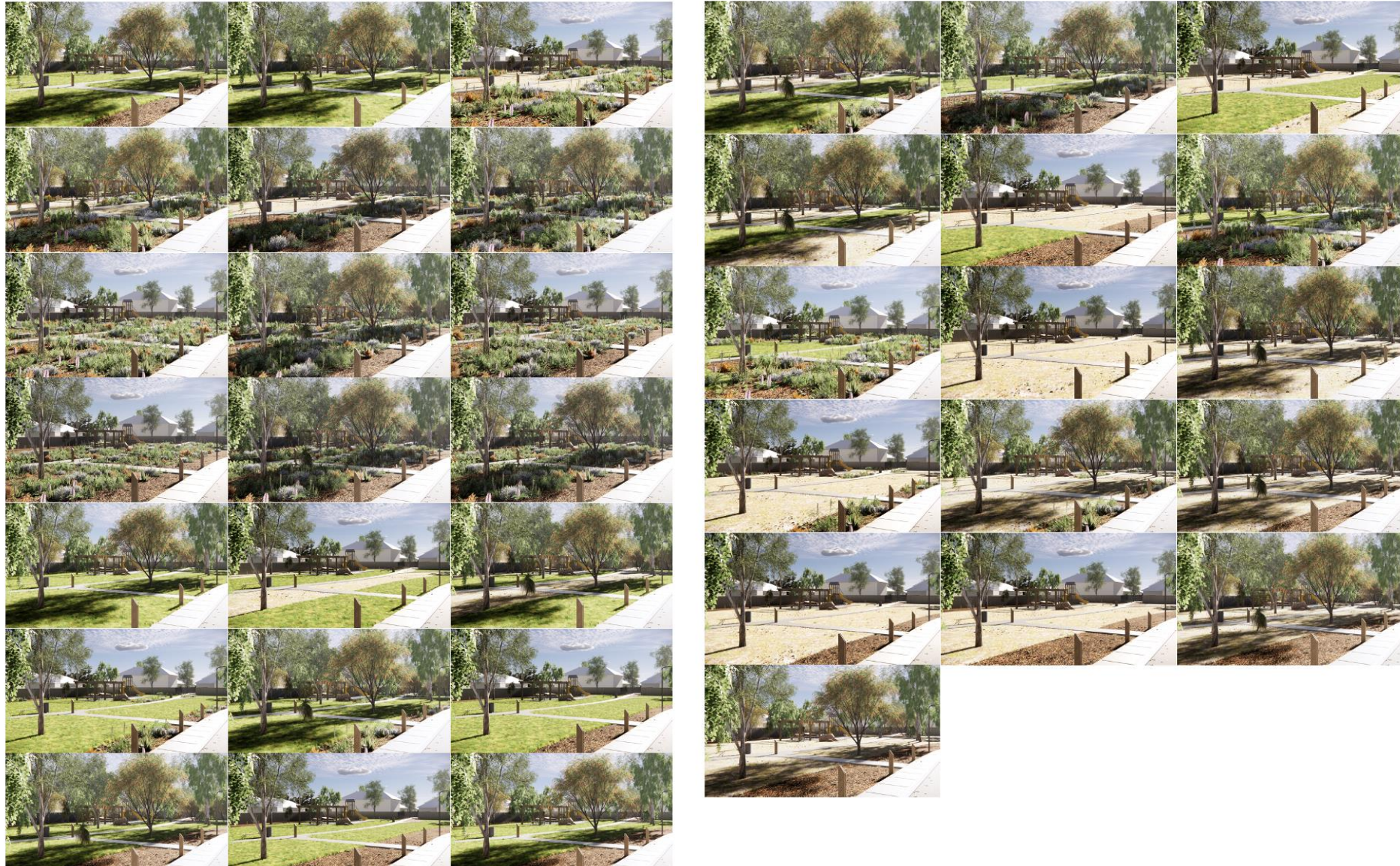
0-100%:
Watered grass (WG)
Non-watered grass
(NWG)
Native vegetation (NV)

0-40%:
Mulch (M)

Low, Moderate, High

\$0 - \$400

37 different design combinations

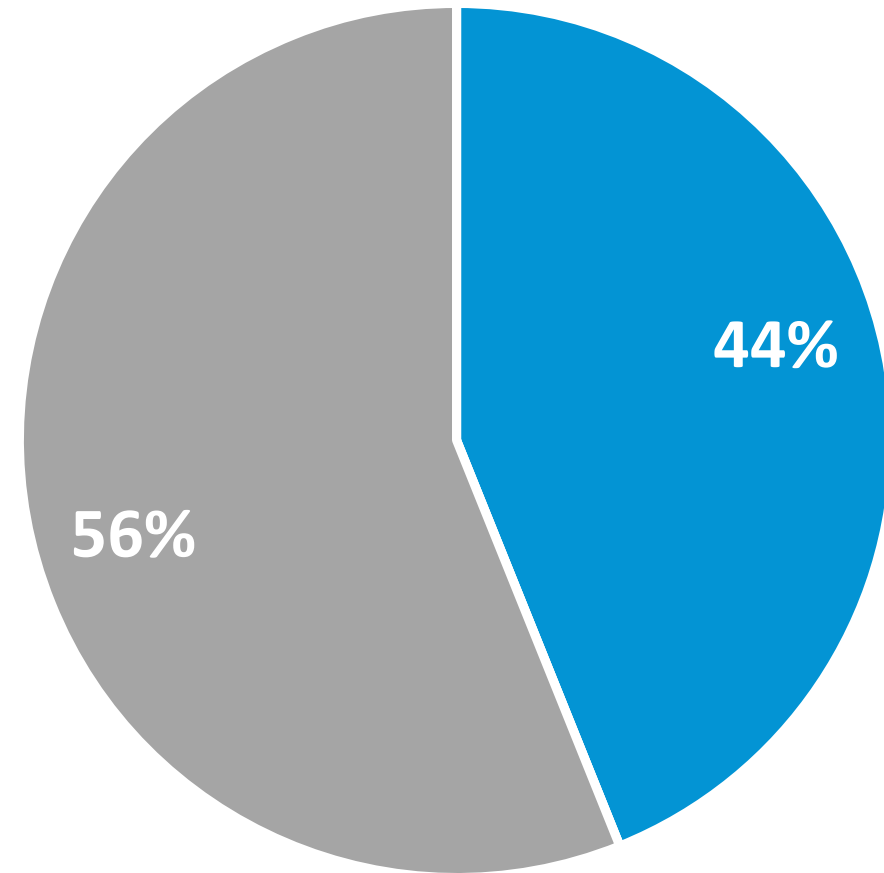


Conditional logit model results

	Estimate	Standard Error
Status quo	0.023	0.100
Tax (+)	-0.007***	0.001
Tax (-)	-0.005***	0.001
Tree	0.085***	0.011
Tree ²	-9.92 e ⁻⁴ ***	1.75 e ⁻⁴
Watered grass	0.048***	0.007
Watered grass ²	-4.81 e ⁻⁴ ***	-3.40 e ⁻⁵
Non-watered grass	0.002	0.007
Non-watered grass ²	-7.95 e ⁻⁵ **	-3.51 e ⁻⁵
Native vegetation	0.029***	0.007
Native vegetation ²	-2.06 e ⁻⁴ ***	-3.25 e ⁻⁵
Mulch ²	-1.20 e ⁻⁴	1.67 e ⁻⁴

Optimal groundcover mix

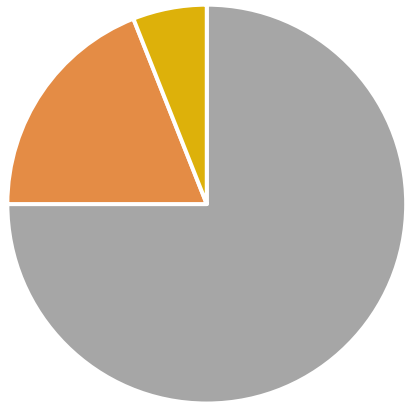
- Preferred mix is split between native vegetation and watered grass
- Willingness-to-pay for changes from baseline to optimal: \$213 / household/ year



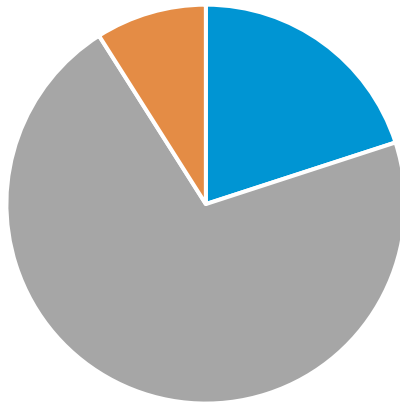
Alternative designs in BCA

● 6 alternative designs: constrained optimizations

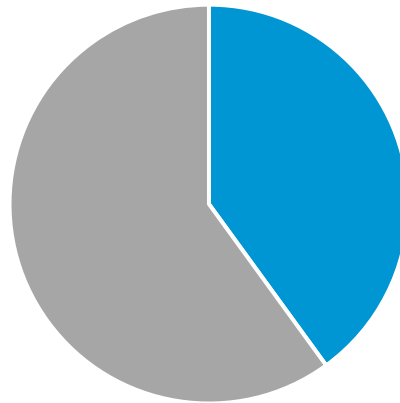
Design 1



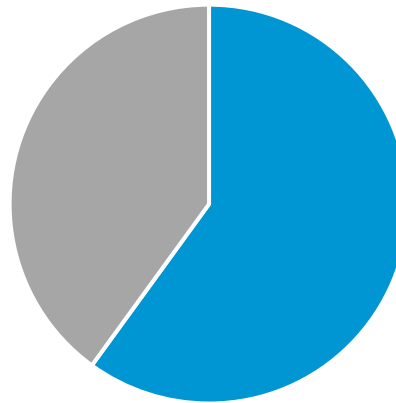
Design 2



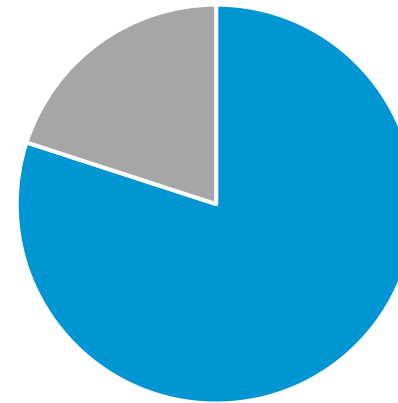
Design 3



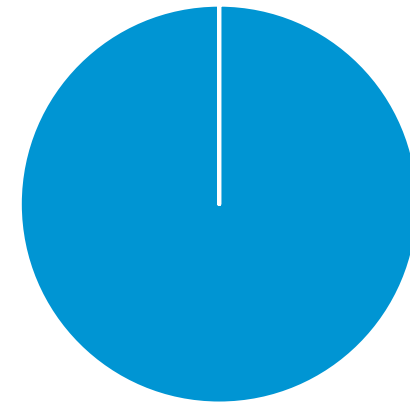
Design 4



Design 5



Design 6



■ WG ■ NV ■ NWG ■ M

■ WG ■ NV ■ NWG

■ WG ■ NV

■ WG ■ NV

■ WG ■ NV

■ WG

Benefit assumptions

Design	Park groundcover composition (%)				WTP (\$/HH/yr)
	Watered grass	Native veg.	Non- watered grass	Mulch	
Baseline	80	-	-	20	n/a
Design 1	-	75	19	6	42.49
Design 2	20	71	9	-	158.94
Design 3	40	60	-	-	211.83
Design 4	60	40	-	-	187.14
Design 5	80	20	-	-	81.22
Design 6	100	-	-	-	-105.92

Cost assumptions

Cost category	Groundcover	Avg. (\$/m ²)
Site preparation	Watered grass	6
	Non-watered grass	6
	Native vegetation	21
	Mulch	22
Planting	Watered grass	15
	Non-watered grass	11
	Native vegetation	17
	Mulch	7
Irrig. system	Watered grass	14
Water trucks	Native vegetation	5
Maintenance	Watered grass	4
	Non-watered grass	3
	Native vegetation	4
	Mulch	3

- Investment Framework for Economics of Water Sensitive Cities
- BCA tool developed by Pannell & Iftekhar
 - Iftekhar, M. S., & Pannell, D. J. (2022). Developing an integrated investment decision-support framework for water-sensitive urban design projects. *Journal of Hydrology*, 607, 127532.



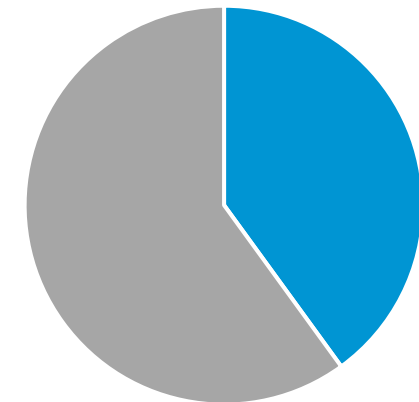
BCA details

- No competing land uses
- 1 hectare park (changes to existing & establishing new park)
- 30-year analysis period
- 4% real discount rate
- 352 households affected
- 2 years to full benefits
- Default water cost – no fee, groundwater license
- 0.15 risk of failure to deliver project benefits
- & sensitivity analyses
 - Average values & WTP = 0

Net Present Values (\$'000)

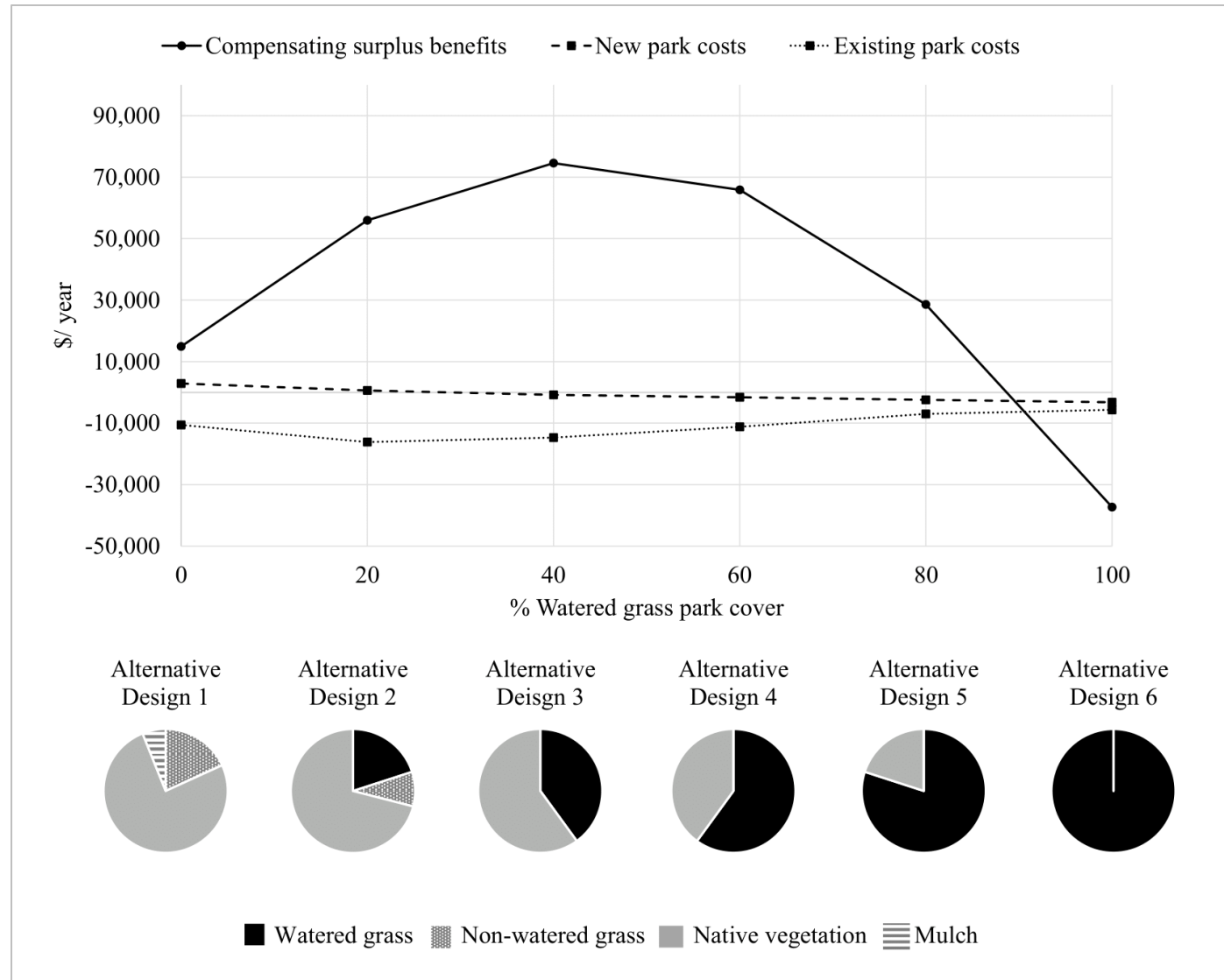
Design 3

Design	New park	Existing park
Design 1	226	-7
Design 2	670	379
Design 3	864	623
Design 4	748	582
Design 5	295	215
Design 6	-494	-537

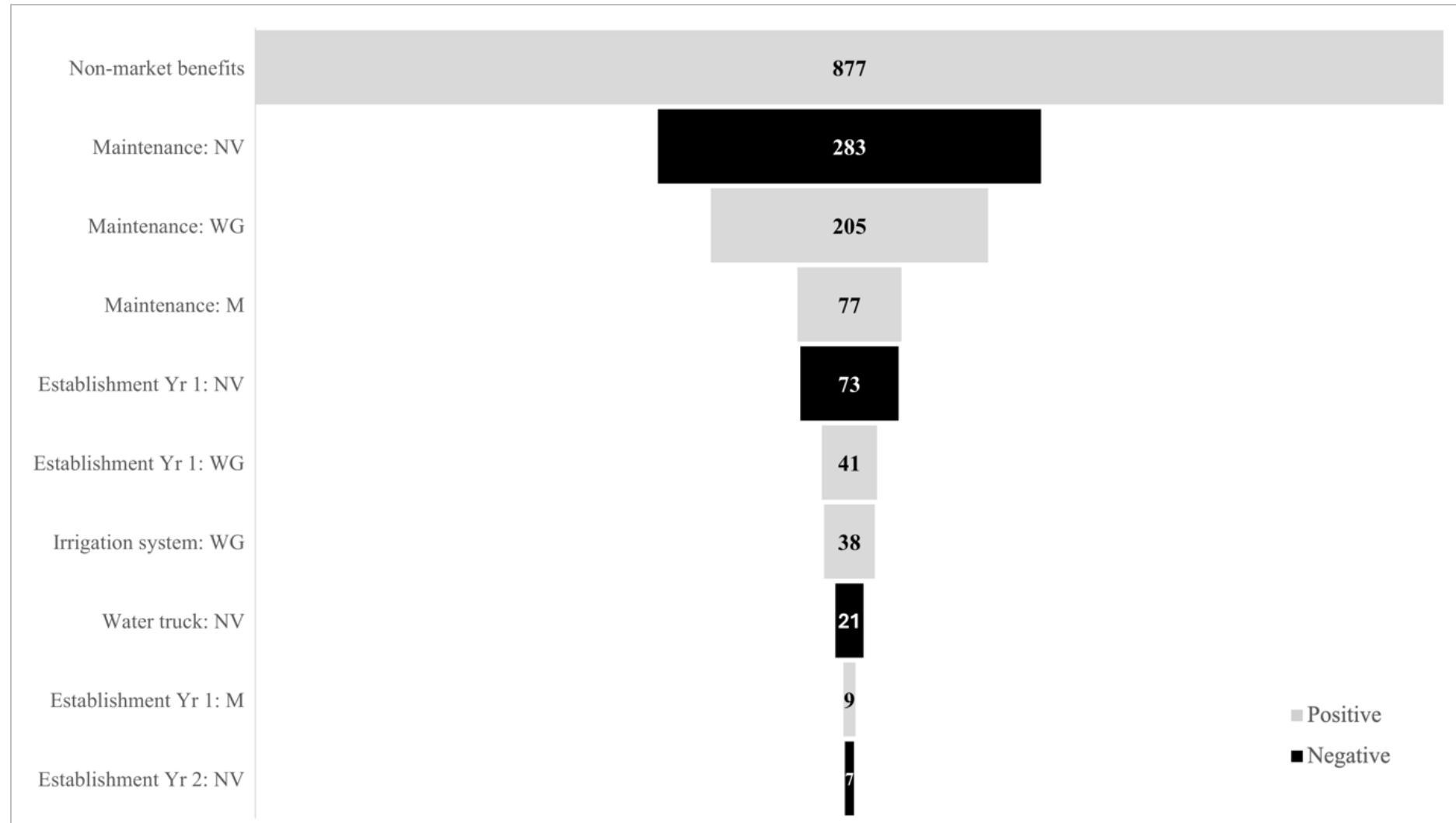


■ WG ■ NV

Annualized benefits and costs



Key factors driving NPV in Design 3



Sensitivity analysis

Design	New park		Existing park	
	NPV (\$'000)	Probability NPV>0	NPV (\$'000)	Probability NPV>0
Design 1	275	0.81	21	0.42
Design 2	703	1.00	397	0.94
Design 3	887	1.00	642	1.00
Design 4	764	1.00	596	1.00
Design 5	295	1.00	210	1.00
Design 6	-496	0.00	-539	0.00

- Based on benefits alone

- 56% native vegetation
- 44% watered grass

- With costs

- 60% native vegetation
- 40% watered grass

What is the optimal mix of different groundcovers in urban parks?

Councils may **conserve water** while also **benefitting the public** and **saving costs** by designing parks with more **native vegetation**

